



**Lying to Ourselves: Dishonesty in the Army
Profession - Compelling War College Study
Looking at the Deluge of Requirements, Honestly
Confronting Dishonesty, Making Excuses,
Confronting the Truth**

U.S. Government, Department of Defense, U.S. Army, Strategic Studies Institute

Download now

[Click here](#) if your download doesn't start automatically

Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth

U.S. Government, Department of Defense, U.S. Army, Strategic Studies Institute

Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth

U.S. Government, Department of Defense, U.S. Army, Strategic Studies Institute

This book reproduces an important Army War College study on dishonesty in the Army. While it has been fairly well established that the Army is quick to pass down requirements to individuals and units regardless of their ability to actually comply with the totality of the requirements, there has been very little discussion about how the Army culture has accommodated the deluge of demands on the force. This study found that many Army officers, after repeated exposure to the overwhelming demands and the associated need to put their honor on the line to verify compliance, have become ethically numb. As a result, an officer's signature and word have become tools to maneuver through the Army bureaucracy rather than being symbols of integrity and honesty. Sadly, much of the deception that occurs in the profession of arms is encouraged and sanctioned by the military institution as subordinates are forced to prioritize which requirements will actually be done to standard and which will only be reported as done to standard. As a result, untruthfulness is surprisingly common in the U.S. military even though members of the profession are loath to admit it. To address this problem, the authors point out that the first step toward changing this culture of dishonesty is acknowledging organizational and individual fallibilities. Until a candid exchange begins within the Army that includes recognition of the rampant duplicity, the current culture will not improve. The second recommendation calls for restraint in the propagation of requirements and compliance checks. Policies and directives from every level of headquarters should be analyzed in regard to their impact on the cumulative load on the force. Finally, the authors recommend that leaders at all levels must lead truthfully. At the highest levels, leading truthfully includes convincing uniformed and civilian senior leadership of the need to accept a degree of political risk in reducing requirements. At other levels, leading truthfully may include striving for 100 percent compliance in all areas, but being satisfied when only 85 percent is reported in some. The Army profession rests upon a bedrock of trust. This monograph attempts to bolster that trust by calling attention to the deleterious culture the Army has inadvertently created. Secretary of Defense Chuck Hagel recently stated that he was "deeply troubled" by the latest spate of ethical scandals across the military. His spokesman, Rear Admiral John Kirby, told a news conference, "I think he's generally concerned that there could be, at least at some level, a breakdown in ethical behavior and in the demonstration of moral courage." He added, "He's concerned about the health of the force and the health of the strong culture of accountability and responsibility that Americans have come to expect from their military." Indeed, troubling indicators point to ethical and moral transgressions occurring across all levels of the military. In the Air Force, for example, nearly half of the country's nuclear missile launch officers were involved with or knew about widespread cheating on an exam testing knowledge of the missile launch systems. In the Navy, 30 senior enlisted instructors responsible for training sailors in the operation of nuclear reactors were suspended after a sailor alerted superiors that he had been offered answers to a written test. In the Army, a recent promotion board looking through the evaluations of senior noncommissioned officers (NCOs) found that raters were recording deceptively taller heights in order to keep any NCO weight gain within Army height/weight standards. Additionally, the constant drumbeat of senior officer misconduct and ethical failings have included violations ranging from lavish personal trips at government expense to hypocritical sexual

transgressions.

 [Download Lying to Ourselves: Dishonesty in the Army Profess ...pdf](#)

 [Read Online Lying to Ourselves: Dishonesty in the Army Profe ...pdf](#)

Download and Read Free Online Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth U.S. Government, Department of Defense, U.S. Army, Strategic Studies Institute

From reader reviews:

Tenesha Little:

Nowadays reading books be than want or need but also work as a life style. This reading behavior give you lot of advantages. The advantages you got of course the knowledge the actual information inside the book this improve your knowledge and information. The knowledge you get based on what kind of reserve you read, if you want send more knowledge just go with education and learning books but if you want experience happy read one along with theme for entertaining like comic or novel. Often the Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth is kind of guide which is giving the reader unpredictable experience.

Paula Adame:

In this era globalization it is important to someone to acquire information. The information will make someone to understand the condition of the world. The healthiness of the world makes the information quicker to share. You can find a lot of sources to get information example: internet, magazine, book, and soon. You can see that now, a lot of publisher this print many kinds of book. Often the book that recommended for you is Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth this reserve consist a lot of the information with the condition of this world now. This particular book was represented how can the world has grown up. The terminology styles that writer make usage of to explain it is easy to understand. The particular writer made some exploration when he makes this book. That's why this book acceptable all of you.

Delilah Jordan:

This Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth is completely new way for you who has intense curiosity to look for some information mainly because it relief your hunger details. Getting deeper you onto it getting knowledge more you know or you who still having small amount of digest in reading this Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth can be the light food to suit your needs because the information inside this specific book is easy to get through anyone. These books develop itself in the form that is reachable by anyone, sure I mean in the e-book application form. People who think that in reserve form make them feel tired even dizzy this reserve is the answer. So there isn't any in reading a publication especially this one. You can find actually looking for. It should be here for you actually. So , don't miss this! Just read this e-book type for your better life and also knowledge.

Lyndsey Lafferty:

Many people said that they feel weary when they reading a book. They are directly felt it when they get a half regions of the book. You can choose typically the book Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth to make your personal reading is interesting. Your personal skill of reading ability is developing when you such as reading. Try to choose basic book to make you enjoy to study it and mingle the impression about book and reading through especially. It is to be first opinion for you to like to available a book and go through it. Beside that the e-book Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth can to be your brand new friend when you're sense alone and confuse with what must you're doing of this time.

Download and Read Online Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth U.S. Government, Department of Defense, U.S. Army, Strategic Studies Institute #FMIT317EJPS

Read Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth by U.S. Government, Department of Defense, U.S. Army, Strategic Studies Institute for online ebook

Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth by U.S. Government, Department of Defense, U.S. Army, Strategic Studies Institute Free PDF download, audio books, books to read, good books to read, cheap books, good books, online books, books online, book reviews epub, read books online, books to read online, online library, greatbooks to read, PDF best books to read, top books to read Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth by U.S. Government, Department of Defense, U.S. Army, Strategic Studies Institute books to read online.

Online Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth by U.S. Government, Department of Defense, U.S. Army, Strategic Studies Institute ebook PDF download

Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth by U.S. Government, Department of Defense, U.S. Army, Strategic Studies Institute Doc

Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth by U.S. Government, Department of Defense, U.S. Army, Strategic Studies Institute Mobipocket

Lying to Ourselves: Dishonesty in the Army Profession - Compelling War College Study Looking at the Deluge of Requirements, Honestly Confronting Dishonesty, Making Excuses, Confronting the Truth by U.S. Government, Department of Defense, U.S. Army, Strategic Studies Institute EPub